

NK VAREJISTA	REGIÃO DE ATUAÇÃO		2003	2004	Varição Anual	2005	Varição Anual	2006	Varição Anual	2007	Varição Anual	2008	Varição Anual	2009	Varição Anual	2010	Varição Anual	2011	Varição Anual	2012	Varição Anual	2013	Varição Anual	2014	Varição Anual	2015	Varição Anual	2016	Varição Anual
1 Walmart	Atuação Mundial	Dólares (mi)	\$281.837	\$310.886	10%	\$339.160	9%	\$367.442	8%	\$395.401	8%	\$423.091	7%	\$426.921	1%	\$446.512	5%	\$480.977	8%	\$504.418	5%	\$513.696	2%	\$523.769	2%	\$518.736	-1%	\$517.933	0%
		Dólares (mi)	\$148.244	\$164.001	11%	\$181.723	11%	\$199.416	10%	\$217.662	9%	\$234.649	8%	\$239.542	2%	\$253.417	6%	\$275.542	9%	\$290.842	6%	\$297.280	2%	\$305.108	3%	\$303.674	0%	\$303.318	0%
		Quantidade	5.377	5.746	7%	6.584	15%	6.828	4%	7.315	7%	7.743	6%	8.460	9%	8.982	6%	9.512	13%	10.152	7%	10.759	6%	11.266	5%	11.379	1%	11.482	1%
2 Carrefour	Atuação Mundial	Dólares (mi)	\$95.968	\$107.795	12%	\$111.877	4%	\$117.368	5%	\$134.330	14%	\$150.858	12%	\$142.265	-6%	\$141.577	0%	\$141.983	0%	\$131.309	-8%	\$134.748	3%	\$137.872	2%	\$119.971	-13%	\$120.083	0%
		Dólares (mi)	\$72.321	\$81.352	12%	\$84.731	4%	\$88.860	5%	\$101.501	14%	\$114.007	12%	\$107.397	-6%	\$107.081	0%	\$105.979	-1%	\$98.120	-7%	\$100.720	3%	\$103.061	2%	\$89.794	-13%	\$89.849	0%
		Quantidade	9.695	10.338	7%	11.173	8%	11.589	4%	14.000	21%	14.342	2%	14.586	2%	14.892	2%	15.914	-34%	10.312	-5%	10.451	1%	11.299	8%	13.331	18%	12.556	-6%
3 Costco	América do Norte, Central, Ásia e Oceania	Dólares (mi)	\$46.354	\$52.204	13%	\$56.169	8%	\$65.360	16%	\$70.436	8%	\$78.596	12%	\$77.450	-1%	\$83.290	8%	\$92.600	11%	\$103.240	11%	\$110.074	7%	\$117.427	7%	\$121.308	3%	\$123.912	2%
		Dólares (mi)	\$27.300	\$30.761	13%	\$33.100	8%	\$38.025	15%	\$40.866	7%	\$45.582	12%	\$44.902	-1%	\$48.732	9%	\$54.039	11%	\$60.122	11%	\$63.855	6%	\$67.955	6%	\$70.010	3%	\$71.045	1%
		Quantidade	419	441	5%	460	4%	487	6%	518	6%	543	5%	559	3%	572	2%	592	3%	608	3%	634	4%	663	5%	687	4%	715	4%
4 Kroger	Estados Unidos	Dólares (mi)	\$56.287	\$59.369	5%	\$63.702	7%	\$65.215	2%	\$69.091	6%	\$74.816	8%	\$75.923	1%	\$80.829	6%	\$88.144	9%	\$98.783	12%	\$100.086	1%	\$110.260	10%	\$110.102	0%	\$116.776	6%
		Dólares (mi)	\$47.141	\$49.793	6%	\$53.531	8%	\$54.656	2%	\$57.929	6%	\$62.708	8%	\$63.612	1%	\$67.734	6%	\$73.858	9%	\$82.786	12%	\$83.845	1%	\$91.931	10%	\$91.588	0%	\$97.521	6%
		Quantidade	3.772	3.763	0%	3.726	-1%	3.659	-2%	3.662	0%	3.637	-1%	3.619	0%	3.607	0%	3.576	-1%	3.541	-1%	3.522	-1%	3.735	6%	3.735	0%	3.898	4%
5 Schwarz Group - Lidl Kaufhof Europa		Dólares (mi)	\$38.067	\$46.552	22%	\$51.134	10%	\$58.123	14%	\$71.546	23%	\$85.048	19%	\$82.258	-3%	\$85.882	4%	\$98.098	14%	\$96.366	-2%	\$108.351	12%	\$115.751	7%	\$104.451	-10%	\$108.326	4%
		Dólares (mi)	\$32.056	\$39.208	22%	\$43.129	10%	\$49.067	14%	\$60.427	23%	\$71.758	19%	\$69.414	-3%	\$72.380	4%	\$82.684	14%	\$81.425	-2%	\$91.685	13%	\$97.997	7%	\$88.589	-10%	\$91.776	4%
		Quantidade	5.994	6.595	10%	7.278	10%	7.897	9%	8.671	10%	9.273	7%	9.818	6%	10.252	4%	10.911	6%	11.035	1%	11.154	1%	11.171	0%	11.171	0%	11.366	2%
6 Seven & I	Ásia, Oceania e América do Norte	Dólares (mi)	\$39	\$44	12%	\$2.529	5685%	\$3.200	27%	\$4.070	27%	\$4.548	12%	\$4.874	7%	\$99.743	1946%	\$115.959	16%	\$121.355	5%	\$111.551	-8%	\$110.391	-1%	\$105.496	-4%	\$116.651	11%
		Dólares (mi)	\$35	\$39	14%	\$2.283	5685%	\$2.889	27%	\$3.675	27%	\$4.107	12%	\$4.401	7%	\$71.530	1525%	\$84.129	18%	\$88.763	6%	\$82.252	-7%	\$82.005	0%	\$79.038	-6%	\$87.804	11%
		Quantidade	34	77	126%	5.312	6799%	6.040	14%	6.920	15%	7.672	11%	8.515	11%	43.489	411%	46.590	7%	51.368	10%	54.080	5%	56.936	5%	60.430	6%	63.522	5%
7 Tesco	Europa e Ásia	Dólares (mi)	\$54.807	\$68.165	24%	\$77.153	13%	\$86.827	13%	\$103.568	19%	\$109.054	5%	\$97.536	-11%	\$104.352	7%	\$116.274	11%	\$116.347	0%	\$113.346	-3%	\$114.724	1%	\$96.394	-16%	\$86.542	-10%
		Dólares (mi)	\$41.909	\$51.857	24%	\$58.242	12%	\$64.812	11%	\$76.799	18%	\$78.784	3%	\$70.828	-10%	\$75.923	7%	\$84.680	12%	\$85.034	0%	\$82.689	-3%	\$83.765	1%	\$70.607	-16%	\$63.878	-10%
		Quantidade	2.318	2.362	2%	2.711	15%	3.266	20%	3.753	15%	4.333	15%	4.835	12%	5.403	12%	6.351	18%	6.979	10%	7.486	7%	7.874	5%	8.029	2%	6.905	-14%
8 Aldi	Europa e Estados Unidos	Dólares (mi)	\$44.198	\$49.751	13%	\$52.732	6%	\$56.643	7%	\$64.138	13%	\$74.358	16%	\$72.676	-2%	\$73.136	1%	\$80.741	10%	\$81.972	2%	\$89.622	9%	\$95.777	7%	\$88.844	-7%	\$92.934	5%
		Dólares (mi)	\$39.785	\$44.782	13%	\$47.484	6%	\$51.017	7%	\$57.766	13%	\$67.012	16%	\$65.547	-2%	\$65.989	1%	\$72.880	10%	\$74.055	2%	\$80.999	9%	\$86.615	7%	\$80.460	-7%	\$84.192	5%
		Quantidade	7.153	7.476	5%	7.863	5%	8.218	5%	8.573	4%	9.049	6%	9.377	4%	9.602	2%	9.746	1%	9.930	2%	10.110	2%	10.300	2%	10.634	3%	10.959	3%
9 Target	Estados Unidos	Dólares (mi)	\$49.952	\$53.199	7%	\$64.007	2%	\$60.887	13%	\$64.667	6%	\$66.154	2%	\$66.733	1%	\$69.207	4%	\$71.684	4%	\$75.342	5%	\$76.094	1%	\$77.946	2%	\$77.253	-1%	\$72.761	-6%
		Dólares (mi)	\$14.143	\$15.591	10%	\$16.885	8%	\$17.288	2%	\$18.585	8%	\$20.531	10%	\$22.112	8%	\$23.133	5%	\$24.527	6%	\$25.925	6%	\$26.181	1%	\$26.749	2%	\$26.512	-1%	\$24.919	-6%
		Quantidade	1.554	1.308	-16%	1.397	7%	1.488	7%	1.591	7%	1.682	6%	1.740	3%	1.750	1%	1.763	1%	1.778	1%	1.917	8%	1.923	0%	1.792	-7%	1.802	1%
10 Auchan	América Central	Dólares (mi)	\$43.556	\$50.797	17%	\$52.085	3%	\$54.863	5%	\$62.417	14%	\$72.215	16%	\$69.625	-4%	\$71.065	2%	\$78.282	10%	\$77.909	0%	\$84.129	8%	\$87.034	3%	\$74.853	-14%	\$75.138	0%
		Dólares (mi)	\$28.491	\$33.181	16%	\$34.766	5%	\$36.526	5%	\$41.133	13%	\$47.767	16%	\$46.014	-4%	\$46.860	2%	\$51.582	10%	\$51.473	0%	\$55.581	8%	\$57.576	4%	\$49.325	-14%	\$49.521	0%
		Quantidade	2.761	2.867	4%	2.655	-7%	2.668	0%	2.759	3%	2.924	6%	3.111	6%	3.196	3%	3.310	4%	3.503	6%	3.676	5%	3.957	8%	4.091	3%	4.258	4%
11 Albertsons	América do Norte	Dólares (mi)	ND	ND	ND	ND	ND	\$8.136		\$6.102	-25%	\$4.577	-25%	\$4.711	-7%	\$4.068	-5%	\$3.966	-3%	\$3.776	-5%	\$20.855	452%	\$25.953	24%	\$61.712	138%	\$62.819	2%
		Dólares (mi)	ND	ND	ND	ND	ND	\$7.242		\$5.431	-25%	\$4.074	-25%	\$3.802	-7%	\$3.621	-5%	\$3.530	-2%	\$3.361	-5%	\$15.188	352%	\$19.188	26%	\$47.198	146%	\$48.038	2%
		Quantidade	ND	ND	ND	ND	ND	391		325	-17%	258	-21%	235	-9%	223	-5%	205	-8%	192	-6%	1024	433%	1.128	10%	2.226	97%	2.358	6%
12 AEON	Ásia	Dólares (mi)	ND	ND	ND	ND	ND	ND	ND	ND	ND	ND	ND	ND	ND	ND	ND	\$62.910	13%	\$71.057	13%	\$76.455	8%	\$69.771	-9%	\$70.628	1%	\$76.144	8%
		Dólares (mi)	ND	ND	ND	ND	ND	ND	ND	ND	ND	ND	ND	ND	ND	ND	ND	\$40.601	ND	\$46.292	14%	\$50.159	8%	\$45.254	-10%	\$48.067	6%	\$51.463	7%
		Quantidade	ND	ND	ND	ND	ND	ND	ND	ND	ND	ND	ND	ND	ND	ND	ND	11.864	ND	12.773	8%	13.882	9%	15.053	8%	15.149	1%	16.622	10%
13 Edeka	Alemanha	Dólares (mi)	\$34.554	\$37.619	9%	\$49.767	32%	\$48.507	-3%	\$53.113	9%	\$55.559	5%	\$59.756	8%	\$58.407	-2%	\$64.659	11%	\$62.102	-4%	\$66.585	7%	\$68.155	2%	\$57.724	-15%	\$59.261	3%
		Dólares (mi)	\$29.061	\$31.628	9%	\$43.145	36%	\$41.781	-3%	\$46.249	11%	\$49.099	6%	\$53.310	9%	\$52.198	-2%	\$57.715	11%	\$55.480	-4%	\$59.612	7%	\$60.998	2%	\$51.679	-15%	\$52.953	2%
		Quantidade	10.742	10.391	-3%	13.052	26%	12.576	-4%	11.623	-8%	12.021	3%	14.094	17%	14.096	0%	13.810	-2%	13.823	0%	13.766	0%	13.357	-3%	13.262	-1%	13.172	-1%
14 Casino - Assai, Extra, Pão de Açúcar	Europa, África, Ásia, do Sul	Dólares (mi)	\$42.706	\$46.696	9%	\$49.362	6%	\$51.790	5%	\$56.874	10%	\$63.072	11%	\$61.133	-3%	\$64.926	6%	\$80.572	24%	\$77.349	-4%	\$77.679	0%	\$76.237	-2%	\$61.937	-19%	\$58.949	-5%
		Dólares (mi)	\$30.186	\$33.380	11%	\$35.126	5%	\$36.757	5%	\$40.177	9%	\$44.293	10%	\$42.225	-5%	\$41.642	-1%	\$47.204	13%	\$45.296	-4%	\$45.051	-1%	\$44.702	-1%	\$38.159	-15%	\$36.191	-5%
		Quantidade	8.494	8.963	6%	9.536	6%	9.965	4%	10.237	3%	10.318	1%	11.576	12%	11.859	2%	11.941	1%										